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Daniel M. White, Chancellor

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Fairbanks, Alaska 99775-7500
907-474-7112
uaf.chancellor@alaska.edu
www.uaf.edu/chancellor/

March 23, 2020

TO

edges of our mission, and reducing footprint. And ~~will~~ continue to identify what work we can simply stop doing.

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I concur with W K H F R P P L W W H H J V U H F R P P H Q G D W L R Q V L Q D O O R W H
except in the following where I have recommended a different path

1. Atmospheric science ~~delete~~ with opportunities for students in existing departments in similar areas (e.g, physics, chemistry, engineering) including possible alternative appointments at UAF for research intensive faculty
2. BA Earth Science ~~delete~~
- 3.

DATE: 11 November 2019
TO: Expedited Program Review Committee
FROM: Kinchel C. Doerner, Dean College of Natural Science and Mathematics
SUBJECT: SWOT Analysis for Department of Geosciences

Introduction The Department of Geosciences is an academically diverse department responsible for both undergraduate and graduate degrees. The educational services provided by the department are critical for Alaska and the world.

This analysis is written to help the committee understand the specific fiscal challenges facing the department. The SWOT analysis provided by the department relays an accurate description of the breadth, depth, and scale of departmental initiatives and faculty work. This analysis will not be repeated at length here.

Strengths Faculty produce many scholarly publications and are awarded many competitive grants across at least two distinct disciplines. The expertise of the faculty is critical to the industrial infrastructure of AK (e.g. study of oil and gas formations) the municipal needs (e.g. coastal erosion) of AK, and an understanding of the circumpolar north. The degree programs prepare students in these critical areas for direct employment in Alaskan organizations and loss of the programs will be noticed by external stakeholders. I feel the strengths and relevance of this department are self-evident and are adequately described here.

Weaknesses The Department had 174 total students (19.3 students/faculty member). While this is a reasonable number, the Department is heavily oriented toward graduate programs (i.e., M.S., Ph.D.) which necessarily require fewer students per faculty member. If we consider the undergraduate and graduate enrolment separately, we have 10.6 students per faculty (96/9.01) and 8.7 (78/9.01) students per faculty, respectively. Graduate enrolment is nearly equivalent to undergraduate enrolment. While the number of undergraduate students should be increased, geology and geography disciplines which tend to attract large numbers of students provide service courses to other departments and colleges. Thus it is unlikely for Geosciences to quickly realize substantial increases in undergraduate students. Also, substantial increases in graduate students would not benefit the department as adding graduate students requires hiring additional faculty exacerbating the situation.

Perhaps stated more clearly, the department currently manages its finances using an undergraduate model. That is, state support and tuition/fees received from both majors and minors are used to subsidize the graduate programs. This model works well for departments with high undergraduate enrolments and modest research efforts; however the Department of Geosciences has the opposite structure with a modest undergraduate profile and an extensive research program. The current fiscal model is inappropriate and not sustainable.

Any increase in extramural funding received by faculty members will not benefit the department. Nearly all indirect cost recovery realized by Geoscience faculty (with few exceptions) is received by the university to be applied toward general overhead costs or received by the research institute to which faculty member has sponsorship. Very little indirect cost recovery from extramural funded projects is available to the department to be applied toward academic salaries or other expenses. Similarly, extramural funding to expand research which pays for tenured or tenure-track faculty salaries for a few years should not be considered a viable solution to the fiscal problem of the department. Eventually, the extramural funding ends but the faculty salary costs continue sometimes for decades. Thus my claim that increasing levels of extramural funding will alleviate the fiscal challenges.

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